
Report To:	Police and Fire Scrutiny Sub-Committee	Date:	22nd February 2018
Report By:	Corporate Director Education, Communities and OD	Report No:	LPFS/01/18/MM
Contact Officer:	Chief Superintendent Gordon Crossan	Contact No:	
Subject:	Local Police Plan 2017-20		

1.0 PURPOSE

- 1.1 To invite the Sub-Committee to consider the Inverclyde Local Policing Plan 2017-20.

2.0 SUMMARY

- 2.1 The Police and Fire Reform (Scotland) Act 2012 requires the Chief Constable of the Police Service of Scotland to prepare a draft Local Police Plan and submit it to the Council for consideration, comment and approval.
- 2.2 Members will be aware that the Education & Communities Committee considered the response to Police Scotland's Inverclyde Area Plan at its meeting of 31 October 2017. The Committee approved the response and requested that Police Scotland provide an update on the final Plan to the next meeting of the Police & Fire Scrutiny Sub-Committee.
- 2.3 The final plan is attached at Appendix 1.

3.0 RECOMMENDATIONS

- 3.1 That the Sub-Committee considers the Inverclyde Area Plan 2017-20.

Local Police Plan 2017 - 20



Getting it right for every child, citizen and community

shared outcomes

prevention and accountability

community empowerment, inclusion and collaborative working

partnership



Our commitment to the safety and wellbeing of the people and communities of
Inverclyde

1. FOREWORD

As Divisional Commander for Renfrewshire and Inverclyde Division, I am very pleased to present the Inverclyde Local Policing Plan for 2017-20. This key document details our Policing Priorities for the three year period ahead and underpins the delivery of service to local communities. The Plan reflects our commitment to deliver a robust Local Policing service which works to ensure that Inverclyde is a safe place to work, live and visit. In addition, the Local Policing Plan also lays out the main objectives for policing, tackling crime, keeping people safe and sets out the actions we will take to achieve these aims.

The Local Policing Plan draws information from a wide array of sources, ensuring it is reflective and accommodating of the diverse issues which are most important to our communities. We are fully cognisant of the crucial importance of collaborative partnership working in the successful delivery of excellent Local Policing in Inverclyde and will continue work within the context of multi-agency partnerships in order to bring added value to our service to local communities. A key element of our collaborative efforts with our partners includes an acute awareness of the ongoing work taking place within Community Planning Partnerships relating to the delivery of Local Outcome Improvement Plans and Locality Plans.

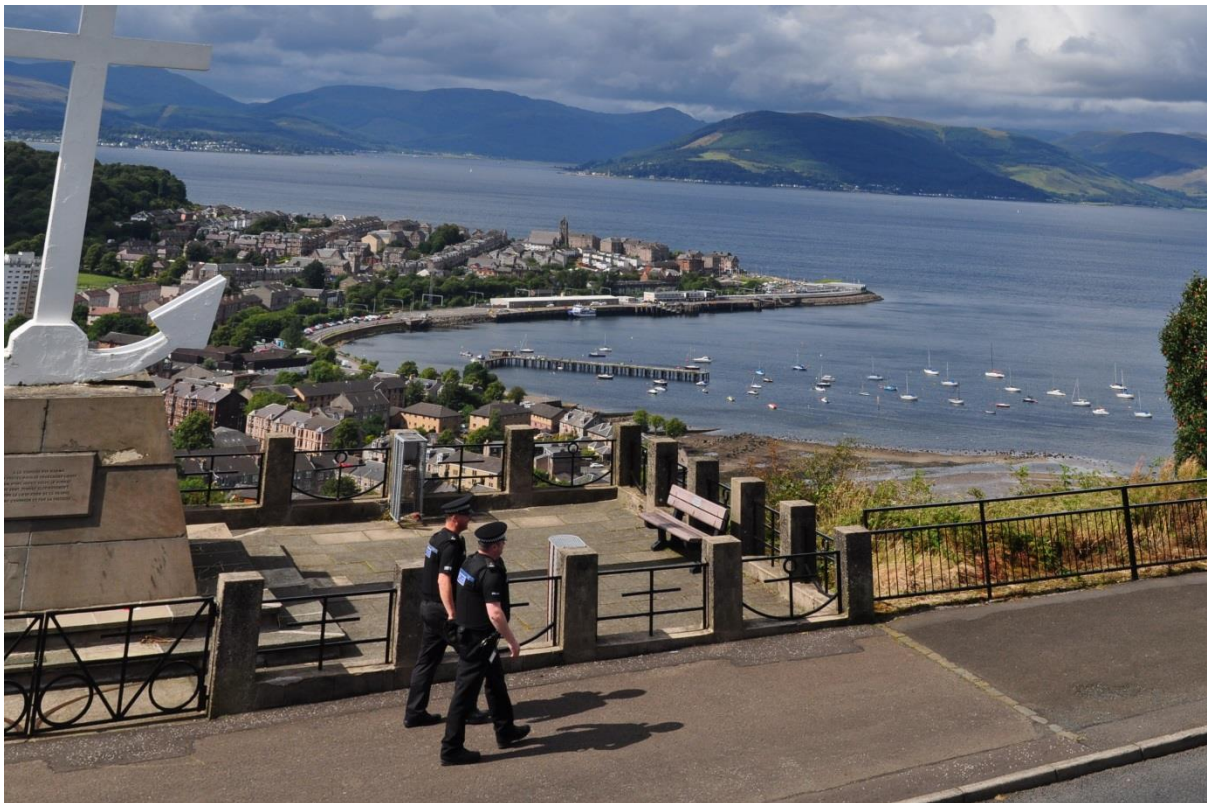
In Renfrewshire and Inverclyde Division we are committed to providing the highest level of service to our communities, using our local policing teams and further augmented by specialist support. Our local communities are at the heart of everything we do - and indeed, the Local Policing Plan and the Objectives contained within can only be delivered with the continued support of these communities.



Chief Superintendent Gordon Crossan
Divisional Commander, Renfrewshire and Inverclyde Division

2. INTRODUCTION

This Plan sets out the Local Policing Priorities and Objectives for the Local Authority Area of Inverclyde for 2017-20, which is a statutory requirement of the Police and Fire Reform (Scotland) Act 2012. The Plan is produced as part of a planning process which takes account of the Scottish Government's overarching vision for public services, the Police Scotland Police Plan 2017-20, and the Policing 2026 strategic programme of work being driven by the Scottish Police Authority and Police Scotland. It details the crime Priorities which are most significant within Inverclyde and the manner in which Policing will contribute to reducing the threat, risk and harm caused by the Priorities. These Priorities have been identified through extensive consultation with local communities, the analytical information contained within the Police Scotland, Renfrewshire and Inverclyde Division Strategic Assessment 2017-2020 and a number of other multi-agency local and national Strategies. In addition, there is ongoing collaboration with Inverclyde Council to align and embed the Local Policing Plan into the multi-agency Local Outcome Improvement Plan in the long term.



3. SCOTTISH GOVERNMENT STRATEGIC POLICING PRIORITIES

The Strategic Police Priorities (SPPs) are set under the Police and Fire Reform (Scotland) Act 2012. These Priorities provide an outline of what is expected of our police service and aim to provide broad strategic direction to Police Scotland and the Scottish Police Authority. The seven Priorities are:

- **Localism** – Ensure that the needs of local communities are understood and reflected in the planning and delivery of policing at a local and national level.
- **Inclusion** – Ensure our police service is accessible and responsive to the needs of all people in Scotland.

- **Prevention** – Ensure our police service works to protect people by preventing crime and reducing fear of crime through communication, education, innovation and partnership working.
- **Response** – Focus policing on improving the wellbeing of individuals and communities by tackling crime and responding to and investigating incidents effectively and efficiently.
- **Collaborative Working** – Ensure that our police service works productively with partners at local, national and international levels to deliver better outcomes for people in Scotland.
- **Accountability** – Continuously improve public confidence in policing and inspire trust by being transparent, accountable and acting with integrity, fairness and respect.
- **Adaptability** – Ensure our police service takes advantage of new opportunities and meets emerging threats and challenges.

Policing 2026

Policing 2026 is a collaborative and strategic programme of work being driven by the Scottish Police Authority and Police Scotland that aims to transform the Police Service incrementally over the next ten years. Our focus will be on improving the effect of our Policing services in Inverclyde and continually seeking ways to work more effectively with partners and the public to deliver better outcomes for individuals and communities within Inverclyde.

The publication of The Scottish Police Authority and Police Scotland ‘2026 Strategy’ outlines the long term strategic plan, which focuses on five keys areas:

- **Protection** - Based on threat, harm and risk.
- **Prevention** - Tackling crime, inequality and enduring problems facing communities.
- **Communities** - Focus on localism, diversity and the virtual world.
- **Knowledge** - Informing the development of better services.
- **Innovation** - Dynamic, adaptable and sustainable.

The 2026 strategy is shaping the way we do our business, particularly exploring the changing demands that the Police Service face every day. In addition to this, the introduction of the Community Empowerment legislation is driving the future landscape across Community Planning Partnerships and we have a clearly defined role within this.



4. HOW WE IDENTIFIED OUR PRIORITIES

The Local Policing Plan for Inverclyde is based on continuous liaison with Community Councils, Communities and Elected Officials to ensure we have a continued understanding of the issues affecting the local area. We also utilised evidence-based analysis resulting from a wide range of internal and external research, and several key strategies including:

- Police Scotland Strategic Assessment 2017-20 for Renfrewshire and Inverclyde Division which details threats that impact on Policing at both Divisional and Local Authority level. The Strategic Assessment provides an analytical overview of the emerging issues and themes affecting the Division and has been used as a decision making tool to inform Policing activities;
- Results for the public consultation 'Your View Counts' survey;
- Police Scotland Annual Police Plan 2017-18;
- Policing 2026 - 10 Year Strategy for Policing in Scotland;
- Inverclyde Community Planning Partnership;
- "Our Place Our Future" Survey;
- Contact with Elected Members (MP's, MSP's and Councillors);
- Local Outcome Improvement Plan Workshops;
- 'Grey Space Group' consultation.

We will also take cognisance of the area's Locality Plans as these become available and utilise these to inform our resourcing decisions.

All of these sources have provided invaluable information which has enabled us to identify what is important to the diverse communities within Inverclyde and we have structured our resources to meet these demands.

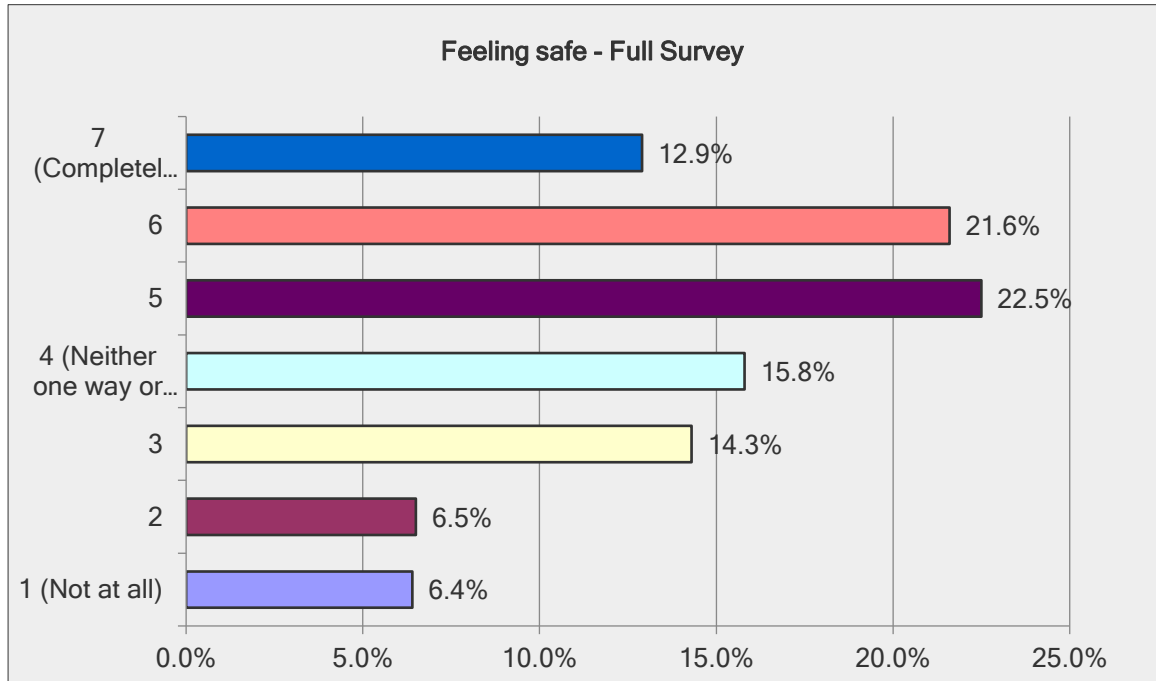
5. SERVICE DEMANDS IN INVERCLYDE

While there are a wide and diverse range of demands on local policing within Inverclyde, common issues which affect its communities include: Antisocial behaviour and disorder reports have followed a decreasing trend in recent years, primarily due to a fall in reports in terms of public drinking and vandalism. While reported incidents of these issues have reached their lowest volume in the past five years, with 3,719 reports of antisocial behaviour and 4,950 incidents of disorder in 2016/17, it is clear that these issues remain a concern for Inverclyde's communities.



6. FEELING SAFE

Inverclyde 'Our Place, Our Future' survey highlights that 57% of respondents to the survey were satisfied with safety in Inverclyde. 15.8% did not feel strongly either way, and 27.2% were dissatisfied with safety. The average score for this question was 4.6 out of seven.



Key themes from the comments left on this section included:

- Different areas in Inverclyde are/feel safer than others.
- Walking at night is an area of concern with a number of comments saying that respondents don't go out at night.
- A number of comments pointed out that the local press does not help with feelings of safety.
- Some respondents would like to see more police or community wardens out and about.
- There were a number of concerns expressed of drug users in local areas making people feel less safe.
- Respondents generally feel safe at home, but a smaller number of respondents do not feel safe during the day and in their own homes.
- Some respondents commented that groups of people hanging around make them feel unsafe.
- A number of respondents mentioned the large gatherings of young people which have been taking place, and the associated anti-social behaviour.
- There were some comments regarding road and pavement safety for those with disabilities.

NOT PROTECTIVELY MARKED



NOT PROTECTIVELY MARKED

7. PRIORITIES, INTENTION AND OBJECTIVES

The priorities are directly drawn from Inverclyde's Local Outcome Improvement Plan (LOIP) and Police Scotland's Strategic Assessment. It is the intention in the future that the Priorities laid out within Inverclyde's LOIP and Local Policing Plan are wholly integrated and aligned.



PRIORITY - PROTECTING PEOPLE AT RISK OF HARM

Context

The Priority of Protecting People at Risk of Harm relates to a diverse range of sub-issues, including but not limited to Child Protection, Adult Protection, Serious Sexual Crime, Offender Management, Human Trafficking and Honour Based Violence.

The Divisional Public Protection Unit currently supports investigations in all of these areas, further augmented by national specialists as required.

Serious sexual offences are following an increasing trend in Inverclyde, with a growing proportion of non-recent reports of sexual victimisation resulting from high-profile campaigns and two major national operations which were aimed at encouraging victims - and providing them with the confidence - to report these matters to the police.

A further public protection concern relates to the increasing 'digitalisation' of daily life and technological advancement which has led to a growing trend in relation to cyber-enabled child grooming, the sharing of self-generated indecent imagery, and internet facilitated sexual assaults. Cyber-enabled sexual offences involving the use of social media, webcams, websites and messaging applications continue to account for an increasing proportion of the overall volume of such crimes, particularly in relation to children and young people - leading to additional prevention and education challenges in this respect.

Further concerns arising from the growing demands on policing arising from mental health related incidents, with mental health being identified as a major component of health deprivation. One in four people will suffer from mental health problems in any given year. Some will come into contact with the police for a number of reasons, including: being suspected of having committed a crime, being the victim or witness of a crime, being reported as missing, and experiencing a mental health crisis. The Mental Health (Care and Treatment) (Scotland) Act 2003, augmented by the Mental Health Code of Practice, gives Police Scotland a range of powers and duties which aim to ensure the effective care and treatment of people experiencing mental health issues.

Inverclyde's ageing population also presents additional issues for local policing in the area, with greater potential for elder abuse and exploitation, age related mental and physical health conditions and a greater number of vulnerable road users. In addition, over the next ten years there will be more people needing care and a growing number

of people with more complex care needs. This will result in increasing pressure on the number of available carers and an increase in the number of older carers.

Renfrewshire and Inverclyde Division is committed to continued collaboration with partner agencies to develop an effective, early interventions oriented response in relation to wellbeing concerns, based on the holistic assessment of individuals' wider personal circumstances and provision of tailored support, guided by the ethos of integrity, fairness and respect.

Intention

Protect people at risk of physical, emotional and sexual harm.

Objectives

- Develop a framework to protect people at risk of harm.
- Raise awareness and enhance prevention through input to education and risk reduction measures to minimise where possible the incidence of sexual crime and abuse, online sexual communication and exploitation. This will be undertaken in close collaboration with partner agencies.



PRIORITY - SERIOUS AND ORGANISED CRIME

Context

Serious and organised crime (SOC) represents a considerable threat to the national economy and welfare of Scotland's communities, with a recent assessment indicating that SOC costs the Scottish economy £2billion per year. The threat arising from SOC continues to evolve and has done so in ways that have attracted considerable and understandable public attention, particularly in relation to organised immigration crime, child sexual exploitation and abuse (CSEA), firearms, cybercrime and money laundering.

In Inverclyde, the primary threats associated to serious organised crime relate to drug supply, money laundering and SOC-related violence, including concerns relating to the supply and availability of firearms.

The misuse of controlled drugs has a diverse range of negative effects which include the health and wellbeing impact upon the user, the wider economic impact arising from the cost of treating addiction and linked health conditions and also the social impact of violent crime and acquisitive crime linked to drug misuse. Inverclyde has recorded a significant increase in the number of drug supply charges in the recent period as a result of intelligence led policing activity in the region.

Under the auspices of the Scottish Government 4D Strategy to Disrupt, Deter, Detect and Divert those involved in Serious Organised Crime, we will continue to develop our understanding of distribution and supply network of illegal drugs within the region. We will promote a coordinated approach with the Local Authority, businesses and communities to reduce the risk posed by Organised Crime. We will utilise the Serious and Organised Crime Governance Group to maintain the focus on targeting Serious

and Organised Crime Groups and continue to disrupt their activities through proactive enforcement. In support of our partners in the Local Authority and NHS via the Alcohol and Drug Partnership Strategy, we will direct those who are drug dependent towards prevention, treatment, recovery and support services.

We will use our Local Policing Teams, Criminal Investigation Department and national resources to assist in the detection of offenders to protect our communities from the threat, risk and harm posed by Serious Organised Crime and ensure Inverclyde remains a hostile environment for such criminals.

Intention

Through the Multi-agency Working Group, reduce the threat, risk and harm caused by Serious Organised Crime.

Objective

- Deliver the Strategy to Disrupt, Deter, Detect and Divert in collaboration with partner agencies, in order to reduce the harm posed to Inverclyde's communities by Serious Organised Crime.





PRIORITY - VIOLENCE, ANTISOCIAL BEHAVIOUR AND DISORDER

Context

Antisocial Behaviour, Violence and Disorder incorporates a wide range of issues ranging from low level nuisance behaviour and minor disorder to more serious crimes of assault and robbery. Domestic abuse and hate crime - both of which often involve physical violence and threatening or abusive behaviour - are also included within this priority.

A clear association has been identified between socioeconomic deprivation and violence crime and disorder in Inverclyde, with the vast majority of serious violence occurring in the area's most deprived communities.

Violent crime has continued to fall in Inverclyde and remains well below the preceding five year average, with serious assaults and robberies both following a decreasing trend. However, reported hate crime and domestic abuse both show an increase compared to the previous year. Both domestic abuse and hate crime are recognised as being significantly under-reported, suggesting that the increase in reporting could be considered to be more reflective of the true picture rather than an increase in the actual crime rate. There are ongoing efforts by Police and partnership agencies to encourage victims to come forward and report such crimes. One key initiative was the establishment of a community partnership called the Grey Space group which aims to explore community cohesion issues and tension monitoring across the area.

The correlation between alcohol consumption and violence, disorder and antisocial behaviour continues to be well-evidenced in Inverclyde, with nearly half of assaults involving alcohol; the growing issue of home drinking has also contributed to an increasing proportion of violence occurring in private dwellings.

Antisocial behaviour and disorder reports have followed a decreasing trend in recent years, primarily due to a fall in reports in terms of public drinking and vandalism. While reported incidents of these issues have reached their lowest volume in the past five years, with 3,719 reports of antisocial behaviour and 4,950 incidents of disorder in 2016/17, it is clear that these issues remain a concern for Inverclyde's communities.

In 2015 the Inverclyde Community Safety Partnership Coordinating Group introduced two outcomes focusing on:

- Reducing violence, crime and disorder in our communities;
- Reducing unintentional harm and promoting wellbeing and safety in our communities.

An action plan has been in operation since the publication of the 2015-18 Community Safety Strategic Assessment, which addresses key issues such as reducing antisocial behaviour in Inverclyde, creating a Night Time Economy Study for the three town centres and the introduction of public reassurance initiatives in certain areas.

The Division also continues to utilise proactive high visibility policing and intervention and diversionary activity to impact on violence and disorder in Inverclyde. A new Community Policing Model has been introduced in Inverclyde in 2017, which has resulted in more community police officers on visible patrol on the streets and which has been received positively by local councillors and Inverclyde's wider communities. The local Community Policing teams proactively target problematic locations associated with antisocial behaviour and disorder and use all available means to prevent, investigate and detect instances of vandalism and fireraising. Work continues with the authorities Alcohol and Drug Partnership Agencies to provide the best response to alcohol and drug misuse problems in Inverclyde. The Divisional Licensing Unit continues to work with on- and off-licence premises to promote the responsible supply and use of alcohol.

While Acquisitive Crime has generally fallen in Inverclyde in recent years, there are still sporadic instances of offences, such as targeted Housebreakings and vehicle thefts. We will continue to work with partners to minimise offenders opportunities to acquire the property of others dishonestly, and direct targeted resources to all organised thefts and frauds. We will also continue to monitor emerging trends in this area.

Intention

With partners, better understand the causes to prevent and reduce instances of antisocial Behaviour, Violence, Disorder and Acquisitive Crime to enhance community safety across Inverclyde.

Objectives

- Develop prevention based approaches in collaboration with partners and develop improved referral processes to reduce re-offending.
- Support victims of violent crime by working with partners to improve service provision and prevent repeat victimisation.
- Work with partners to share information, and develop education, prevention, diversionary and enforcement measures to address harmful drug and alcohol consumption.
- Introduce Police Scotland Youth Volunteers Group in Inverclyde.



PRIORITY - ROAD SAFETY AND ROAD CRIME

Context

This priority focuses on reducing road casualties in Inverclyde, through measures such as influencing driver and road user behaviour, deterring and detecting all forms of road crime and working with partners to understand and address the causal factors associated with road traffic collisions and road casualties.

Inverclyde's communities have expressed concerns in relation to road safety, in particular relating to vulnerable road users such as cyclists and those with disabilities.

The Local Authority Area has observed a decreasing trend in road traffic collisions involving a casualty, falling to their lowest point in six years in the recent period. Road fatalities have also remained at a relatively low level in recent years.

Meanwhile, reported road crime has followed an increasing trend, with escalating numbers of dangerous and careless driving offences, in addition to seat belt and mobile phone offences. Drug driving in particular has been highlighted as an emerging concern, with reported offences remaining above the five year average and previous national research indicating that more than half of road traffic collisions resulting in a fatality involve drug or alcohol intoxication.

Renfrewshire and Inverclyde Division has its own Divisional Road Policing Unit (DRPU) based within Inverclyde and a significant amount of work is carried out on a

daily basis assisted by partner agencies and local policing officers to target improper usage of the road networks. DRPU have several continuing road safety and road crime initiatives encompassing, motorcycle safety, speeding, cyclists and pedestrians.

In collaboration with key partners, we will continue to provide road safety education to young people who have been identified as amongst the most 'at risk' pedestrian groups, in addition to providing safety advice to drivers and other road users. We will also maintain a highly visible police presence on key routes throughout Inverclyde to influence driver behaviour.

The DRPU will continue to utilise intelligence based products to target road users who drive at excessive or inappropriate speeds, fail to wear seat belts, use mobile devices and drive whilst under the influence of alcohol or drugs. We will work together with our partners in the Community Safety Team in Inverclyde Local Authority, Scottish Fire and Rescue Service and the business community to educate young people on the dangers of inappropriate driving and promote safe road user behaviour. Our local Community Policing Teams will direct their activities towards those who pose a danger to Road Safety in our towns and villages through excessive and inappropriate speeding.

We will utilise all available local and national Road Policing resources to target those who use the roads network in Inverclyde to commit crime, in particular those involved in the theft of motor vehicles and the supply of controlled drugs. We will support our Local Authority partners in Inverclyde in the development of new road infrastructure throughout the region which will improve road safety and reduce road casualties.

Intention

In collaboration with partners, enhance road safety throughout Inverclyde.

Objectives

- Increase use of media to promote key road safety messages in support of local and national campaigns.
- Through partnership working at national and local level, develop strategies to ensure the safety of vulnerable road users.
- Support Local Authorities, Community and Road Safety Partnerships in the delivery of road safety events and activities.



PRIORITY - COUNTER TERRORISM AND DOMESTIC EXTREMISM

Context

This Priority relates to the threat posed by international terrorism and acts of domestic extremism. Inverclyde has several sites of critical national infrastructure and key economic and politically linked locations. We will continue to contribute to the UK Government CONTEST Strategy in furtherance of its 'Four Ps':

- Protect - strengthen our borders, infrastructure , buildings and public spaces from an attack;
- Prepare - where an attack cannot be stopped, reduce its impact by ensuring we can respond effectively;
- Pursue - disrupt or stop terrorist attacks;
- Prevent - stop people becoming terrorists or supporting terrorism.

The Counter Terrorism Liaison Officer, embedded within Inverclyde, has additional training and skills to deliver key elements of the CONTEST Strategy, with further support from national specialist resources.

Intention

Support the delivery of the CONTEST Strategy to reduce the threat posed by terrorism and domestic extremism.

Objective

With partners, deliver the CONTEST Strategy to Prevent, Protect, Prepare and Pursue in order to reduce the threat posed to Inverclyde's communities by terrorism and domestic extremism.

8. LOCAL POLICING ARRANGEMENTS

The Divisional Commander is supported by two Superintendents who have Support and Service Delivery and Operations responsibilities, respectively.

The local Criminal Investigation Department work alongside the national Specialist Crime Division to deal with the most serious and complex crime. This is led locally by a Detective Superintendent.

Inverclyde's boundaries are coterminous with those of 'KC' Sub-Division, one of the three Command Areas within Renfrewshire and Inverclyde Division, with each having their own dedicated Local Area Commander, who is responsible for overseeing day-to-day policing.

Local Policing is further supported by the following specialist units:

- Specialist Crime Division;
- Custody Division;
- Operational Support Division - Supports Local Policing with Armed Policing, Specialist Operations, Road Policing;
- Licensing and Violence Reduction Unit;
- Emergency, Event and Resilience Planning;
- Criminal Justice Division;
- Border Policing;
- Contact, Command and Control Division;
- Corporate Communications.

In addition, the Special Constabulary play a vital role in Policing in Inverclyde.

Our aim is to deliver Policing that is visible, accessible and responsive to the needs of Inverclyde's communities. Engaging with these communities to identify and respond to their changing needs is key to Policing in Inverclyde and the local Community Policing Teams are empowered and encouraged to work with partners to resolve local challenges.

9. PERFORMANCE AND ACCOUNTABILITY

To support this Plan, Police Scotland have a National Performance Framework. This allows the organisation to measure progress, monitor activity, identify areas where resources should be deployed and demonstrate how we are meeting our Intentions and Objectives.

We are committed to publishing our performance information and reporting same through the Inverclyde Council Local Police and Fire Scrutiny Sub-Committee.

10. LOCAL SCRUTINY AND ENGAGEMENTS

Inverclyde Council have determined that the Local Police and Fire Scrutiny Sub-Committee will be the means by which Police Scotland report performance. The Divisional Commander, or their deputy will attend and provide an update on progress against this Plan, overall performance, and any other matters deemed relevant to the delivery of Policing in Inverclyde. Local Area Commanders, or their deputies, will continue to attend Alcohol and Drug Partnership and relevant committee meetings. Local Police Inspectors, or their deputies, will engage with elected members, communities, Community Councils and other key stakeholders.

11. EQUALITIES

All of our work is underpinned by our commitment to equality and diversity, in our dealing with the public we serve, as well as our own staff. This commitment is strengthened by our values of Integrity, Fairness, Respect and Human Rights. We recognise that effective and fair Policing is about reflecting the needs and expectations of individuals and local communities. Ongoing partnership working with the Grey Space (Community Cohesion) Group and survey results show that different communities have differing expectations and contrasting experiences of the service provided by the Police. Our aim is to ensure that our service to all is fair and consistent, keeping those who are most vulnerable safe and enhancing their quality of life.

12. LOCAL CONTACT DETAILS

Police Scotland
160 Rue End Street
GREENOCK
PA15 1HX

For more detailed information on how to contact your Local Policing Team please refer to the Force website at www.scotland.police.uk

We will continue to keep in touch with you to keep you updated on the ongoing work being undertaken to tackle the issues that are affecting life for you and your community.

- Dial '999' for an emergency that requires urgent Police attention;
- For non-emergency contact, call 101, the single non-emergency number;
- If you have information about crime in your area and wish to provide it anonymously, call CRIMESTOPPERS on 0800 555 111;
- Service users who are deaf or have a hearing impairment can contact Police Scotland via TextRelay on 18001 101 for non-emergency, or 18000 in an emergency.